FINANCIAL STRATEGY, MEDIUM TERM PLAN 2008-2012 AND BUDGET 2007-2008

(Report by the Head of Financial Services)

1 PURPOSE

1.1 The purpose of this report is to allow Cabinet to determine its recommendations to Council on 21 February in relation to the Council's Budget and Council Tax for 2007/08, Medium Term Plan for 2008/12 and associated matters.

2 BACKGROUND

- 2.1 The process started with consideration of a financial strategy by Overview & Scrutiny, Cabinet and Council in September. This was followed by investigation and identification of savings proposals that included opportunities for Overview & Scrutiny and individual Members to suggest options. Some Member suggestions were incorporated and others will be examined in detail for potential inclusion next year. The draft budget and Medium Term Plan was formally considered by Overview & Scrutiny, Cabinet and Council in November and December.
- **2.2** Savings amounting to £1.1M in 2007/08 rising to £1.5M were identified in the report to Council in December. The most significant items related to rescheduling of the refuse/recycling collection rounds, removal of PCSO contribution now that the Police have agreed to fund them and the review of the Car Park Strategy. Officers are continuing with their review of a number of the suggestions highlighted by Members.

3 PROPOSED CHANGES TO THE DRAFT PLAN

3.1 The following adjustments have been made to figures reported in December.

3.2 Interest Rates.

Interest rates of 5% this year and 5.25% next year had been assumed for two of our Fund Managers. Recent fluctuations in the market mean that possibly only 4.4% will be achieved this year but 5.5% is now forecast for next year. Long term interest rates, for when the Council has to start borrowing to fund Capital Expenditure, have been reduced from 4.35% to 4.25%.

3.3 Medium Term Plan Revisions

The table below shows the impact of the final changes to the December report that have now emerged. The long term impact is £152k per year with the fluctuations in earlier years being mainly due to rephasing of schemes.

MTP Revisions	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
	£000	£000	£000	£000	£000	£000
Variations	205	256	353	129	179	152

Annex B details these changes while Annex C shows all the MTP schemes with just these latest changes highlighted.

The main changes are highlighted below:

The latest **retendering for gas and electricity** has resulted in the need for additional inflation of £107k next year. Whilst it is hoped that future retenderings may result in a reduction this is not certain enough to build into the forecast.

Now the development agreement has been signed it has been possible to review the spend profile of the **Pathfinder House and One Stop Shop** project. It is now estimated that £2,127k assumed to be spent in 2007/08 in the December report will now be required in the current year.

Wireless working and Valuebill were previously part of the Customer First Scheme. In reviewing the MTP it was decided to show this element separately but, whilst the Customer First scheme was reduced, the new separate scheme for this purpose was not included.

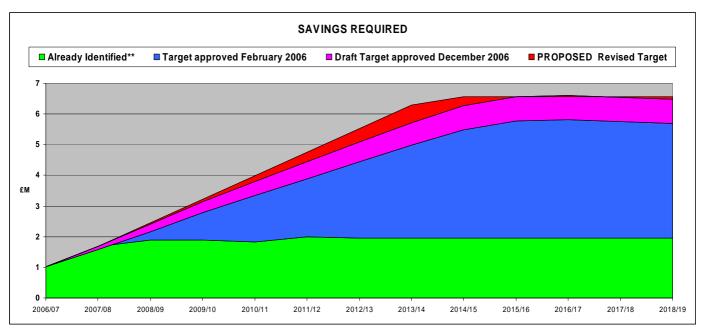
- **3.4** The taxbase has been marginally increased from 57,224 to 57,434 for 2007/08 onwards. This results in a slight increase in income for a given level of Council Tax.
- **3.5** The position on the Collection Fund has now been forecast for the current year and will result in a small surplus (£7k) next year.
- **3.6** There are also some items for which no adjustment has been made at this stage. They include:

No allowance has been made for any benefit that may arise from the Government's **Local Authority Business Growth Incentive** scheme which will allow authorities a portion of increases in business rates over and above a norm as the data is not available to make a practicable estimate.

During the year preparations will need to be made for the **temporary customer services centre** and **centralised post arrangements** at the new Operations Centre. Cabinet agreement is sought to the necessary transfers of budgets between various sections and services to reflect these revised arrangements.

4 RESULTING IMPACT

4.1 The inclusion of the adjustments described above brings forward the date by which savings are required and increases the eventual value that needs to be found by £92k. The graph below highlights these changes in red:



** Identified includes an assumption on the level of temporary general underspending (see Annex D1)

- **4.2** The revised financial strategy is shown in Annex D and the savings targets are shown in Annex D1.
- **4.3** As far as next year's budget is concerned the table below shows the breakdown and funding of the revenue and capital budgets for which approval is required. Annex E gives further details of next years budget by service.

REVENUE BUDGET	2006/07	2006/07	2007/08
	Original Budget**	Forecast	Budget
Service Spending	£000	£000	£000
Environmental Services	8,659	8,326	8,384
Planning	3,448	2,993	2,658
Community Services	6,894	7,016	7,226
Community Safety	1,185	1,091	924
Housing Services	5,232	4,622	5,893
Highways and Transportation	2,380	2,239	2,103
Corporate Services	4,777	4,488	4,928
Other Expenditure			
Contingencies	-693	-2	-686
Other Expenditure	-10,790	-10,149	-9,382
(mainly reversal of Capital Charges)			
Investment Interest	-2,786	-2,936	-2,587
Council Total	18,305	17,689	19,461
Funding			
Government Support (RSG & NNDR)	-10,892	-10,892	-11,650
Collection Fund Deficit	74	74	-7
Council Tax	-5,961	-5,961	-6,313
Deficit – from Reserves	-1,527	-910	-1,491
	-18,305	-17,689	-19,461

** In this table and Annex D there have been a few movements of cost centres between Services from the original approved figures to ensure comparability.

CAPITAL BUDGET		2007/08 Budget				
	Gross	Grants & Contributions	Net			
	£000	£000	£000			
Recycling ●		72	-72			
Drainage and Sewers	30		30			
Public Conveniences	443		443			
Economic Development	1,042	609	433			
Leisure Events and Facilities	154		154			
Joint Leisure Centres	3,090		3,090			
Community Initiatives	12		12			
Parks and Open Spaces	72		72			
Housing Services	520	1,299	-779			
Private Housing Support	1,463	335	1,128			
Homelessness	2,529	480	2,049			
Housing Benefits	-50	-109	59			
Community Safety	23		23			
Transportation	1,086	207	879			
Public Transport	132		132			
Car Parks	222		222			
Environmental Improvements 3	528	1,756	-1,228			
Technical	1,599		1,599			
Operations Division	216		216			
Offices 5,496 5,496 IT related 1,236 1,236						
IT related 1,236 1,236						
Other 158 158						
TOTAL 20,001 4,649 15,352						
Notes Oincludes a government expenditure. Oincludes the re-sale of the tenants during the remeditions for site. Oincludes contributions for past expenditure on the O	mobile ho ation wo om the C	rk at the Mobil	o house e Home			

5. KEY FEATURES - Government Financial Support

5.1 The Council has received the initial proposal for 2007/08 which is exactly the same as the figure the Government proposed last year. The increase of £758k includes £183k of the money we are entitled to but which has been held back by the Government to protect Authorities which were due to receive reductions.

Government Support	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
	£000	£000	£000	£000	£000	£000
Assumption in approved MTP	10,892	11,650	12,162	12,684	13,033	13,391
Provisional settlement						
True Grant	11,439	12,014	12,344	12,684	13,033	13,391
Withheld to protect other	547	364	182	0	0	0
authorities			(est.)			
Receivable	10,892	11,650	<i>12,162</i>	<i>12,684</i>	<i>13,033</i>	13,391

- **5.2** The Government's figures show the Council will be the 3rd most underfunded, in cash terms, District Council in England. This year's deduction is £364k.
- **5.3** Although the Government has moved to multi-year indications to enable local authorities to prepare more certain financial plans these projections will not be available until the next Comprehensive Spending Review figures are published next July, thus the post 2007/08 figures shown above are the Council's own estimates.
- **5.4** There is usually only a small change to the provisional settlement when the final figures are announced and this will be adjusted for by adjusting the use of revenue reserves.

6 KEY FEATURES – Council Tax

6.1 When the Government released the draft grant settlement it made the following statement about Council Tax levels.

"We have provided a stable and predictable funding basis for local services. We expect local Government to respond positively as far as council tax is concerned. Therefore we expect to see an average council tax increase in England in 2007/08 of less than 5%. We will not allow excessive council tax increases. We have used our reserve capping powers in previous years to deal with excessive increases and won't hesitate to do so again if that proves necessary."

- **6.2** It should be remembered that although the Government constantly refers to Council Tax increases the legislation requires any capping decision to be framed around increases in budget requirement.
- 6.3 Thus, in 2005/06 capping was based on budgets that showed:
 - an increase of more than 6% in their budget requirement compared with 2004/05, <u>and</u>
 - their council tax had increased by more than 5.5%.
- 6.4 While in 2006/07 it was based on budgets that showed:
 - an increase of more than 6% in their budget requirement compared with 2005-06, <u>and</u>
 - their council tax had increased by more than 5%.
- **6.5** In both years there were standard criteria for all authorities although the regulations allow the Government to set different criteria for different classes of authorities.
- **6.6** In 2004/05 14 Councils were capped, in 2005/06 this fell to 9 Councils and in 2006/07 two Councils (York and Medway) were *designated* i.e. they were not actually capped but were told that for 2007/08 any capping decision would be based on the figures for 2006/07 as if they had been capped.
- **6.7** The fact that whilst the increase in Council Tax fell the increase in budget requirement stayed at 6% is particularly relevant as the

Council's Financial Strategy is based around the increase in budget requirement before capping applies not falling below 5%.

- **6.8** The proposed Council Tax for 2007/08 is £109.91, an increase of £5.22 which is just under 5%. The proposed increase in budget requirement is 7.1%.
- **6.9** Huntingdonshire's Council Tax this year (£104.69) compares to that of other Districts as follows. It is:
 - in the lowest 8% of Council Tax levels for all Shire Districts in England. Range £60 to £281, average £150.
 - 8.4% of the total Council Tax bill* for Huntingdonshire residents.
 - * This includes the amounts set by the County Council, the Fire and Police Authorities and Town or Parish Councils.

7 CONSULTATION AND COMMENTS

7.1 This report will be considered at a meeting of the Overview and Scrutiny (Corporate and Strategic Framework) Panel on the 30 January and a consultation meeting with members of the business community is taking place on 31 January. Comments from both meetings will be reported to Cabinet.

8 PRUDENTIAL CODE

8.1 The Prudential Code sets various limits relating to the budget and this has been included as an annex to the Treasury Management Strategy elsewhere on the Cabinet's agenda.

9 RISK ASSESMENT – 2007/08 BUDGET

9.1 The Local Government Act 2003 requires the Director of Commerce and Technology (as the Council's Chief Financial Officer) to report to the Council on the robustness of the estimates and the adequacy of reserves when it considers its budget and the consequent Council Tax. His comments are contained in Annex F and confirm that the budget is adequately robust and that the level of revenue reserves is significantly above the minimum level required.

10 RISK ASSESMENT – FINANCIAL PLAN

10.1 Annex G considers the sensitivity of the plan in the longer term to variations in inflation, pay awards and interest rates and highlights other significant risks to the Council's financial position. Some of these issues are clearly outside the Council's control and there is little alternative to simply keeping them under review and reacting appropriately if they occur. Others are more clearly within the Council's own control and so can be programmed and dealt with at the appropriate time.

11 CONCLUSIONS

- **11.1** The Council approved the draft Budget, MTP and Financial Strategy figures in December.
- **11.2** These figures have been amended for the items highlighted in paragraph 3 of this report. They result in changes to the level of savings eventually required and increase the speed with which they are required.
- **11.3** The Government have signalled their intention to use capping to keep Council Tax levels down for 2007/08 and have referred to increases averaging above 5% not being acceptable. There can be no guarantee of the actual level at which capping will apply because the Government refuse to give this figure as a matter of principle.
- **11.4** The proposed Council Tax increase of £5.22 for 2007/08 is just below 5% which is the equivalent of 10p per week for a band D property and it is anticipated that this would avoid capping. The position for future years will need to be reviewed each year.
- **11.5** The combination of sound budget practices, the success so far in identifying savings and significant revenue reserves means that the proposed 2007/08 budget is robust and that the Council is well-placed, for the time being, to deal with any unforeseen expenditure.

12. **RECOMMENDATION**

The Cabinet is asked to consider the following recommendations to February Council:

- Approval of the proposed budget, MTP and Financial Plan (Annexs C, D and E)
- Approval of a Council Tax (Band D) increase of £5.22 per year (4.99%) for 2007/08.

ACCESS TO INFORMATION ACT 1985

Grant Settlement Information – Files in Financial Services Working Papers - Files in Financial Services Project Appraisals 2006/07 Revenue Budget and the 2007/011 MTP

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		BUDGET		M	TP					FORECAST			
DRAFT FINANCIAL SUMMARY	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2006/7 BUDGET/MTP before savings	19,331	20,706	22,610	24,999	26,858	27,820	28,999	30,160	31,324	32,539	33,727	35,085	36,440
MTP Variations													
Technical	-142	-129	-1	129	66	31	-40	30	15	49	130	-44	-8
Revised Timing	-594	-166	-40	-167	-152	-110	-99	-99	-99	-99	-99	-99	-9
Revised Timing with Extra Cost	-9	-108	-158	-94	-7	12	12	12	12	12	12	12	1
New Unavoidable	262	747	508	556	545	568	567	567	567	567	567	567	56
New 2011/12						109	119	119	119	119	119	119	1
New Urgent	10	167	159	171	171	174	176	176	176	176	176	176	12
Total MTP Variations **	-480	509	462	589	617	778	729	799	784	818	899	725	68
Interest and Borrowing Variations	-163	-289	-261	-117	-15	17	72	75	76	73	72	64	Į
Other Variations	45	0	0	0	0	0	0	0	0	0	0	0	
Revised Total before savings	18,733	20,926	22,811	25,471	27,460	28,615	29,800	31,034	32,184	33,430	34,698	35,874	37,1
2006/07 Total Savings Required	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5,69
Extra Savings Now Required	0	-100	-250	-350	-450	-550	-650	-725	-780	-780	-780	-780	-78
Revised Savings Total	-1,026	-1,673	-2,407	-3,142	-3,792	-4,442	-5,092	-5,717	-6,272	-6,556	-6,606	-6,544	-6,4
NEW FORECAST	17,707	19,253	20,404	22,329	23,668	24,173	24,708	25,317	25,912	26,874	28,092	29,330	30,7
% increase	14.2%	8.7%	6.0%	9.4%	6.0%	2.1%	2.2%	2.5%	2.3%	3.7%	4.5%	4.4%	4.7
Use of revenue reserves	928	1,314	1,568	2,551	2,902	2,368	1,813	1,278	670	370	263	110	
Budget Requirement	16,779	17,939	18,836	19,778	20,766	21,805	22,895	24,039	25,242	26,504	27,829	29,220	30,6
% increase	9.8%	6.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0
FUNDING													
Government Support	-10,892	-11,650	-12,162	-12,684	-13,033	-13,391	-13,759	-14,138	-14,526	-14,926	-15,336	-15,758	-16,1
Collection Fund Deficit	74	0	0	0	0	0	0	0	0	0	0	0	
Council Tax	-5,961	-6,289	-6,674	-7,093	-7,734	-8,413	-9,136	-9,902	-10,715	-11,578	-12,492	-13,462	-14,4
COUNCIL TAX LEVEL	£104.69	£109.91	£116.05	£122.73	£133.14	£144.12	£155.72	£167.94	£180.83	£194.41	£208.72	£223.81	£239.7
% increase	5.0%	5.0%	5.6%	5.8%	8.5%	8.2%	8.0%	7.8%	7.7%	7.5%	7.4%	7.2%	7.1%
Remaining revenue reserves EOY	17,272	15,958	14,390	11,839	8,937	6,569	4,756	3,478	2,808	2,438	2,175	2,065	2,0
Remaining capital reserves EOY	31,492	17,966	0	0	0	0	0	0	0	0	0	0	
Interest included in net budget	-3,153	-2,652	-1,736	-977	-850	-718	-611	-533	-483	-459	-448	-444	-4

			F	REVENUE	E IMPAC	Г				NET C	APITAL	COST		
		2006/	2007/	2008/	2009/	2010	2011	2005/	2006/	2007/	2008/	2009/	2010	2011
Bid	Scheme	2007	2008	2009	2010	2011	2012	2006	2007	2008	2009	2010	2011	2012
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
336	Huntingdon Impressions Expansion - rephasing	-4	-4						-147					
22	CCTV Improvements - rephasing	-2	-1					-45	12	33				
626	Wireless Working - combined scheme split into parts but proposal for this element omitted in error		4	4	4	4	4	-83	163					
634	Customer First - correction of error	33	33	33	33	33	33							
300	Pathfinder House Improvements and One Stop Shop - mainly rephasing, also price base changes for non-fixed price element	175	107	198	-27	21	-9	67	1,936	-249	-1,484	789	-997	19
	Inflation - higher gas and electricity costs from recent retendering		107	100	95	95	95							
	Capital inflation adjustment – Reviewed and adjusted			1	2	3	4			7	16	18		9
	VAT non-reclaimable capital – Reviewed and adjusted	4	10	17	22	23	25		263		253	88	33	67
	Other rephasing	-1						29	-29					
	sub-total	205	256	353	129	179	152	-32	2,198	226	-1,215	895	-934	95

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Bid	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	F000 F000	£000
1	"BASE"	15,940	15,940	15,940	15,940	15,940	15,940	15,940									-	-		
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	Recycling																			
	Recycling Gate Fees	185	193	202	210	219	228	228				_								
Part		-98	-117	-136	-155	-172	-189	-189												
602	Optional Wheeled Bin for Dry Recyclables	16	19	19	19	19	19	19	112											
704	Waste Performance and Efficiency Grant	-71	-77	-7	-7	-7	-7	-7	-68	-72					89	72				
	Drainage and Sewers																			
	Henbrook St Neots - Retaining wall (Cabinet)		2	2	2	2	2	2	43											
651	Herne Road STW Replacement			2	2	2	2	2		30										
701	Woodwalton Sewage Treatment Works	4	J	сл	J	J	J	OT	50											
	Classed Church Varda																			
853	Maintenance	25	15	15	15	15	15	15												
	Public Conveniences																			
302/B	New Public Conveniences	0	24	37	.29	39	39	39	260	443	76									
504	Removal of APCs	-89	-89	-121	-153	-103	-153	-153											-	
	Planning Policy and Conservation																			
465	Local development framework inquiry	30	160	ςu	ц.	ςu	ця	сл												
440	Contribution to Cambridgeshire Horizons			18	18	18	18	18												
505 &	Planning Grant	-657	-200	C.									4							
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655	Electronic Document Imaging						17	21			20									
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	Economic Development																			
401	Huntingdon Town Centre Development	5		15	20	25	39	50	100	100	100	100	100	452	1					
224	Town Centre Developments	U	-	2	00	13	13	13	20	20	20	195								
239	New Industrial Units		7	7	-					288	289									
657	Creative Industries Centre, St Neots			3		<u>-</u>	-2	-2	10	2	290				91	609	36			
358	Ramsey Rural Renewal	28	29	<u> </u>	00	0 00	0 00	0	25	25	25									
509	Industrial Estate Repairs		2	2	ω	ω a	ς ω	2 4	2		50									
643	Health Centre Sapley Square	-32	-210	-210	-210	-210	-210	-210	928			8								
	Leisure Events and Facilities																			
511/658	-	14	17	23	31	96	42	42	80	154	154	154	121							
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	Joint Leisure Centres																			
608&660	608&660 Future maintenance	76	305	254	333	339	343	314	251	1,479	1,313	857	498	477						
262/B	Sawtry Impressions	44	11	4	4	4	4	4	64					2	206					
333	St Neots Bar/Kitchen/Creche Extension		_	_	-14	-14	-14	-14		10	283									
335	St Neots Impressions Expansion			-2	-18	-18	-18	-18			205									L

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Activity Parks 20 24 25 25 26 20 24 25 25 20 Park Signage 2 2 2 2 2 2 2 3 4 4 4 4 5 5 5 33 7 7 8 65 53 33 7 7 8 65 53 33 7 7 7 8 65 53 33 7 7 7 8 65 53 5	Parks and Open Spaces														T	+	+	
		20	24	25	25	25	25								1			
Pilot Linear Park Development, Si Neots 9		2	2	2	2	2	2										-	
Tree work (health & Safety) from tree survey 15 10 11 <th1< td=""><td></td><td>9</td><td>9</td><td>9</td><td>9</td><td>9</td><td>9</td><td></td><td>G</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td></th1<>		9	9	9	9	9	9		G								-	
Huntington Marina Improvements 4 6 6 6 6 37 1 <th1< th=""> 1 1 <th< td=""><td></td><td>15</td><td>10</td><td>10</td><td>10</td><td>10</td><td>10</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>+</td><td></td></th<></th1<>		15	10	10	10	10	10										+	
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SI Neods Skale Park 5 5 5 5 5 6 7 7 Survey of ex-housing assets 10	446 Football Improvements	G	11	11	11	11	11								1	6L7		
Survey of ex-housing assets 10 </td <td></td> <td>G</td> <td>J</td> <td>5</td> <td>J</td> <td>თ</td> <td>J</td> <td></td> <td>G</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		G	J	5	J	თ	J		G									
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Housing Services Mobile Home Park, Eynesbury 25 23 1 1,299 Mobile Home Park, Eynesbury 25 23 1																		
Mobile Home Park, Eynesbury 25 23	Housing Services								1								200	
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		24	35	46		70									40			
							22	2										

ANNEX C

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				1,010	777	30	107-	-20-	107- 107-	-145 -2	-196 -	-154 -		Implementation of car park strategy	480
				1 810										Car Park Repairs	461
		Q		72			0 0	4 0		-				St Neots - Cambridge Road Car Park	166/B
		3												Car Parks	
							01	0 10	10 10	10	10			Street Naming	721
														Highways	
															112
											185 -	155		Concessionary Earles	740
				420	60		. 24	4 24	24 24		_> [Luntingdon Bus Station	400
				36	72					1 80	2 5	17 -		Rallway Stations - Improveniens	132
						36		2			0			Public Transport	200
	T													B&Q Cycleway Eaton Socon	671
	200										σ	0		Rural Bus Stop provision	483
						67	n u		2 2		<u></u>	ω		Views Common - Cycle route	366
		đ	43	£		3								Ramsey Transport Strategy	363
		2	01	0/	10						N			St lves Transport Strategy	362
			26	14	70	146						00		Huntingdon Transport Strategy	361
				L	1		3 6					ω		AJC - Safe routes to schools	352
					524			26	26 26	26				St Neots Pedestrian Bridges	351
				<u> </u>	0							9		Accessibility Improvement /Signs in footpaths and car parks	472
				2	2	34 83	14	14 14	14 14	14	14	12		St Neots Transport Bid	250/B
14			9	ç				ļ				01		Safe Cycle Routes - Creation of New Routes to Schools etc	474
110 110	105	86	87	87	87	205	DC			2/	22			Local Transport Plan	389
82 82 87 77	8 5	77	87	<u>β</u> 7	87	07		2	2 2			2		Safe Cycle Storage Racks	37
	17													Transportation	
											24	24		Emergency Planning Contribution	670
				52						ω	2			CCTV Extension of coverage	384
						52	u u	3	3 3	ເມ ເມ	<u>س</u>				312
			84	114		13				3					460&618
							-20	-20						324B & Licensing Act 2004	409&020 304B &
		21	21	23	23	23	9		8	7	ົ	ת		Community sarety	1000000
	E C				Ug		-4	-4	-4	-4				Automated Forms Processing in Benefits	668
-100	975		-		7									Housing Benefits	
						1						ċ		Oxmoor Housing Sites	637
				1,100	2,000	247	C74	000	C+C	240 290	7 001			615&729 Social Housing Grant	615&729
480		1 050 1 050	920 1 0	1 196	2005	1 245	1-							Invest to Save Scheme	666
					44	G	1 00				0			Common Housing Register/ Choice Based Lettings	443
					-	,							- 2	Homelessness	
2000 2000 2000 2000	£000	t	-	⊢	┢	£000	£000	£000	£000	£000	£000	£000	£000		No.
0102 6002	2007	1	2010 201	2009 2		2007	2013	2012	2011	2010	2009	2008	2007	Scheme	Bid
2008/ 2009/	2006/	0 2011	2009/ 2010		2007/	2006/	2012	2011	2010	2009/	2008/	2007/	2006/		
AL CONTRIBUTIO				NET CAPITAL COST					ACT	REVENUE IMPACT		4			
ANNEX C															

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2011 2012 £000

									1		NET CADITAL COST	AI COST				FXTERNAL	EXTERNAL CONTRIBUTIONS	UTIONS	
		13000	12000	2008/	2009/	2010	2011	2012	2006/	2007/	2008/	2009/	2010	2011	-	2007/	2008/ 20	2009/ 2010	10 2011
Rid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	2007	-	-		2011 2012
No		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	F000 F0	FUCO FUC	NOT FOO
	Environmental Improvements	5	1	1	7												_	_	+
49	Huntingdon Town Centre 2 - High St etc	40	b Da	00	00				104									-	
50/51	Ramsey Great Whyte/Little Whyte Phase 2	8	12	12	12								500					+	-
52	St Ives Town Centre 2 - Completion		ω	5	18							00 Det	700	73	3	20	3	3	nc nc
605&726	605&726 Small Scale - District Wide Partnership	20	24	28	31								20	3 2	20	20	20		
603&725	603&725 AJC Small scale improvements	17	22	26	30				0 112	82	28		78	28		3		+	+
486	Village Residential Areas			4	10			10							1 075	1 716	-		
703	Heart of Oxmoor (New)	58	თ	-30	-30				0 -625	-1,444					C/0,1	1,/10		-	
488	Huntingdon Riverside			J	10	10	10				CO7								+
489	St Neots and Eynesbury			ω	0			0	0	1	201								
																	_		+
	Administrative Services																		
105/B	Parish & Parliamentary Boundary Reviews	10		10												-			
6/5	Ustrict Council Elections			-00-		-8	-20	÷	00										
878	Tavi Curuov	20																	
710	Electoral Administration Act	10	2	2	2				N										
711	Land Charges - Fall in Forecast Income	141	141	141	141	141	141	1 141											
																		_	-
	Local Taxation and Benefits																	32	10
706	Bonoft Changes	40	82	82			2 82		2										
730	Benefits - increase in staff		34	34	34	4 34		4 34	4										
								-											
	Democratic Representation		1								24	-							
449 Par	449 Part Members Allowances Review	1	10					ח	n										
712	Members Code of Conduct - Investigations	0	0	0				c											
	Technical								5	2				524					
	Capital Inflation	o o	12				COL.		A a	240	7 16	18	30	9			-	-	
	Capital inflation adjustment			2					5								_	_	
	Future Capital Provision/Cost of borrowing	22	101	105	200	-15	36	36 36		9 200	150	100	50						
Τ	Revenue statt charged to capital	-214	-101														_	_	_
	Other Deferrate								ż	9								-	-
	Provision for further capital deferrals	-37				2			-1,500	0 500	500	500							-
	VAT Non-reclaimable capital	32	96										33	27			Ļ	-	-
	VAT non-reclaimable capital	4					3 25							01			_	_	_
1	Commutation Adjustment	775	668	971	1,058	8 1,077		1 1,0//		1/1									-
	Revenue Inflation	3,734					9,499			1.00							_	-	
	Inflation (electricity and gas)	74							70										_
Γ	Inflation on revenue variations	-	5	1		l													

ANNEX C

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]				REVE	REVENUE IMPACT	-				7	NET CAPITAL COST	_ COST				EXTERNAL CONTRIBUTIONS	L CONTRI	BUTIONS	
Τ		2006/	2007/	2008/	2009/		2011	2012	2006/	2007/	2008/	2009/	2010	2011	2006/		-	-	
Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	2010	2011	2012	/002	-	-	-	_
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	2000	2000	LUUU	LUUU	LUUU	EUUU E	2000 2000
Τ	Building Control account	-52	-67	-67	-67	-67	-67	-67					_					_	+
	Benefits Grant	-1,054	-1,079	-1,106	-1,134	-1,162	-1,162	-1,162										_	-
	Vacancy Head of Community Services	-70	-70	-70	-70	-70	-70	-/0									-	-	
	Interest	-1,333	-1,407	-1,235	-1,128	-1,318	-1,53/	-1,448											-
	Base Budget Review Savings 2004/05	-588	-578	-578	-5/8	-5/8	8/C-	8/C-									_		
	Savings target	-1,026	-1,572	-2,156	-2,792	-3,342	-3,892	-4,442										-	
	Operations Division							5											
276 &	Contact Tracking	7	12	12	12	12	12	12	200	2	100	272	700	4 04 4		à			
192C &		-150	-136	-119	-90	-54	6-	1/	205	017	402	0/0	1001	1,014					
738	_				10	10	10	10										-	
	Offices								i	1	200		2	0					
300	Pathfinder House improvements and One Stop Shop	-22	376	599	1,160	1,280	1,304	1,304	4,44/	5,/45	9,033	4,200	818	10 0				-	-
300	Pathfinder House and One Stop Shop	175	107	BGL	-2/	17	_ ii	i	1,900	Ch.7.	- 1,707	100	100					_	
	IT related																		
101	Voice and data infrastructure	σ	34	40	40	40	40	40	121	53									
495	Corporate EDM	19	34	43	43	43	43	43	230	367									
600	Network and ICT Services	163	166	168	168	168	168	168		CUL	-	100	1	100				_	
601&678		59	70	81	68	97	121	125	212	117.	761	UCI	100	100					-
630	Data Rationalisation	17							-	171	2	L						_	
634	Customer First	730	764	799	807	807	807	108	433	4/1	167								-
634	Customer First	33	33	33	33	33	33	33	163										
626	Wireless Working		4	1	5 4	1	5	10										_	-
715	IT Network Infrastructure Replacement Cycle		49	49	49	49	49	49		3									
733	Flexible Working (Roll out of Broadband for Members	10	67	52	52	52	52	2.0		23									
	and Feasibility)		2	3	3	3	3	22											
736	Corporate ICT Systems Officer		C7.	33	33	cc	50	UU UU											
																			_
	Other																		-
	Staffing Matters (early retirements etc)	<u>-</u>			,	>	>	2			auc								
380/B	Replacement Printing Equip.			000	000	8 0	α	àa		20	500	21	27	л					
714	Multi-functional Devices		17	-9	-23	-22	-20			17	C 4	0	27	5					
450	Photocopier Replacement	_	1					_								-			
455	Replacement Colour Plotter			8														-	
456	Replacement Microfilm Reader/Printer	8									2							-	-
457	Replacement Plan Printer			-4	<u>ن</u>	<u>ن</u> ى	<u>ل</u> ان	5 4			20								
713	Postal Dispatch Arrangements		14	18	18	18	18	18		131							ľ		+
	Roundings				_	<u>ن</u>				42 020	40 400	40 004		כתחת		4 649	583	474	442 355
	Proposed Plan	18,019	19,854	21,174	22,831	24,218	24,764	25,345	14,805	10,302	761 '61.	12,201	170'0	0,002	4,400			1.11	

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																		ANNEX C	C
				REVE	REVENUE IMPACT	1				Z	NET CAPITAL COST	COST				XTERNAL	EXTERNAL CONTRIBUTIONS	JTIONS	
		2006/	2007/	2008/	2009/	2010	2011	2012	2006/	2007/	-	2009/	2010	2011	2006/	-		2010	2011
Bid	Scheme	2007	2008	2009	2010	2011	2012	2013	2007	2008	2009	-	+	2012	-	2008	2009 2010	10 2011	2011 2012
No.		2000	£000	LUUU	LUUU	LUUU	LUUU	LUUU	EUUU	2000	┢	ł	t	2000	ł	+	2000 2000	200	2000
				UV.	ARIATIONS	VARIATIONS TO THE February 2006 APPROVED PLAN	oruary 2006	APPROVE	D PLAN										
	2006/07 Budget MTP - Feb 2006	18,305	19,133	20,453	22,207	23,516	23,928	24,557	14,465	17,997	12,643	7,219	4,961	4,200	5,924	1,242	547	524 442	N
				-														-	
T	Lectification	112	125	164	208	78	59	85						ł				_	
	Increased NNDR costs	46	46	46	46	46	46	46											
	Revenue staff charged to capital	-214	-184	-125	-69	-15	36	36	219	200	150	100	50						
	Provision for further capital deferrals	-37	-62	-37	-12				-1,500	500	500	500							
	Vacancy Head of Community Services	-70	-70	-70	-70	-70	-70	-70									-		
	Delete 2011/12 Capital Provision						-105	-210						-4,200					
	Capital Inflation adjustment			0	12	12	25	38		-2	232	36	-32	534					
	Delete adjustments line	-4		1.2	<u>نٰ (</u>	-2	23	18									-	+	
	Insurance Premiums initiation	-142	-129		129	66	31	-40	-1,281	869	882	636	18	-3,666					
		1.10	100			-													
	Savings Items with Capital expenditure						-								8				
441/442/	-	-11	-19	-19	-19	-19	-19	-19	-319	500			-		BOI				
	Stivo LC - Rille Rafige	-11	-44	-94	-94	-94	-94	-94	-319	500					189				
																	_		
50/54	Dampov Great Whytell ittle Whyte Dhase ?	-4							164								_		
52	St Ives Town Centre 2	<u>ن</u>		-			13	13		10		-10							
224	Town Centre Developments	-4	-10	-11	ப்				-129	-86	20	195		T					
401	Huntingdon Town Centre Development	-19	-48	-43	-38	-33	-19	-00	-447	-305	100	100	100	452					
166B	St Neots Cambridge Street Car Park			-4	-b	-2				2	-87	,	g					-	
302	New Public Conveniences	ېرې ا	ц сл						-18/	181									
351	St Neots Pedestrian Bridges	-6	-7						-262	202		2C							
362	St lves Transport Strategy	-2	-4	-4	<u>-</u>				-/0	2		10	A)						
363	Ramsey Transport Strategy		<u>ــــــــــــــــــــــــــــــــــــ</u>	-2-	-2	-			36	36-4-			ł				-		
400	BUS Shellers - EXITA Provision	3 -	22-	5	-70	-70	-70	-70	-200	-1 597	1 819								
480	Indementation of Car Parking Strategy	-80	80	70	-10				100	1,001									
637	Oxmoor Housing Sites	-6							247										
651	Herne Road STW Replacement		-						-30	30								-	
741	Henbrook, St Neots - Retaining Wall	<u>-</u>							43									+	
70	Housing Needs Survey	-20	- CT	0	J	U													
666	Invest To Save Scheme	J	2	. 2	,				222	070	100	100					-		
615	Social Housing Grant	-18	-24	-4	ω				-601	3/8	409	-130					_		
443	Common Housing Register/ Choice Based Lettings								20	5 -6							_		
494	Voice and Data Infrastructure	-29		3	5	5			00	-49	5						-		
601	Cyclical Business System Review	-24	-20	-17	-16	-16			29	100	42							+	
495	Corporate EDM	-00							-11	188									
505/653		-255							1								-		
505/653		33	1 6	п (J)	<u>م</u>	× U	S	G	2 00	AN	An	An	7					-	
511/658	Local Leisure Project Grants	<u>ل</u> ن		4	-3	-1			-34	40	40	40	1					-	

					REVE						11	NET CAPITAL COST	AL COST		1 1		Н			EXTERNAL CONTRIBUTIO
		2006/	2007/		3/ 2009/		2010 2	2011	2012	2006/	2007/		2008/	2008/ 2009/ 2009 2010		2009/	2009/ 2010	2009/ 2010 2011 2012	2009/ 2010 2011 2006/ 2007/ 2008/ 2010 2011 2012 2007 2008 2009	2009/ 2010 2011 2006/ 2007/ 2010 2011 2012 2007 2008
No.	SCIEILIE	£000	£000	£000				£000	£000	£000	£000		£000		£000	£000 £000	0003 0003 0003	£000 £000 £000 £000 £000 £000 £000 £00	£000 £000 £000 £000 £000 £000	£000 £000 £000 £000 £000 £000 £000 £00
33	St Neots LC Bar/Kitchen/Creche Ext.	-			15						-273	1. 7	283	283	283	283	283	283	283	283
335	St Neots LC Impressions Expansion			N	16			,	,	2	-205		205	205	205	205	205	205	205	205
611	Repairs Assistance 2006/07	1		-2-	-2-	-2	2-2	7-	7-	2	ло							-109		
800	Automated Forms Flocessing in benefits			-						834	;									
634	Customer First	-64		-70	-44	-37	-37	-37	-37	-304	86									
	sub-tota			-168	-46	-173	-158	-116	-105	-932	-1,224	4	4 3,112		3,112	3,112 271	3,112 271 235	3,112 271 235	3,112 271 235 452	3,112 271 235 452
	Revised Timing - Unavoidable Extra Cost				(1															
657	Creative Enterprise Centre, St Neots				З		4	-2	ż	-290			290	290	290	290	290 -609		-609	-609 609
643	Health Centre, Sapley Square	179	0			_	_	_		928										
	Removal of APCs	1	19	64	32															
	Huntingdon Bus Station			-	14	12						60	60 420	420	420 -480	420 -480	420 -480	420 -480	420 -480	420 -480
	Pathfinder House Improvements and One Stop Shop	-207			-208	-107	-7	13	13	-2,260		-2,250		1,877	1,877 3,179	1,877 3,179 819	1,877 3,179 819 8	1,877 3,179 819 8	1,877 3,179 819 8	1,877 3,179 819 8
	sub-tota		<u>ە</u>	-108	-158	-94	-7	12	12	-1,622		-2,190	-2,190 2,587		2,587	2,587 2,699	2,587 2,699 819	2,587 2,699 819 8	2,587 2,699 819 8 -609	2,587 2,699 819 8 -609 609
	New Unavoidable																			
	Woodwalton Sewage Treatment Works			σ	5	J	<u>0</u>	UT	CT	50										
	Mobile Home Park, Eynesbury	25	-	23						779		-779	-779	-779	-779	-779		1100	1100	1100
	Heart of Oxmoor (New)	(7)		0	-30	-30	-30	-30	-30	C79-	5	-1,444	,444	,444	,444	,444		C/0'I	C/0'I	C/0'I
421/241	Delete existing Heart of Oxmoor	-		37	40	40	40	40	40	2,161		110	70	70	70			60 101/2-	-2,101 -	60 101/2-
	Waste Performance and Efficiency Grant	-71		-77	-7	-7	-7	-7	-/	-68		-12	-12	-12	-/2	-/2	-72 08		Q	Q
705	Additional Planning Delivery Grant	- 102	40	8	83	8	8	83	68											
708	Future Maintenance - Leisure Centres			222	171	250	256	260	231		_	1,479	,479 1,313		1,313	1,313 857	1,313 857 498	1,313 857 498	1,313 857 498	1,313 857 498
	Future Maintenance - Leisure Centres delete existing bid from	п		ත්	-18	-34	-52	-61	-61			-239	-239 -262	-262	-262	-262 -359	-262 -359	-262 -359	-262 -359	-262 -359
	Electoral Administration Act		10	N	N	2	2	2	2											
711	Land Charges - Fall in Forecast Income	141		141	141	141	141	141	141											
712	Members Code of Conduct - Investigations		U	J	J	J	U	J	5											
713	Postal Dispatch Arrangements			14	18	18	18	18	100			131		1	2	2	2	2	2	2
714	Multi-functional Devices			17	-9	-23	-22	-20	-19			27	27 54	54	54	54 31	54 31 25	54 31 25	54 31 25	54 31 25
680	Delete existing Replacement Photocopiers					<u>ن</u>	1	4	: <u>-</u>					-26	-26	-26	-26	-26	-26	-26
715	IT Network Infrastructure Replacement Cycle			49	49	49	49	49	49							450	400	450		460
716	Cyclical Review of Business Systems							4	00							150	150	150	150	150
717	Disabled Facilities Grants							22	45							668	893	008	208	699
718	Additional Holiday Pay			15	31	3	31	31	31											
719	Concessionary Fares	155		185		"						3	}	3		}				
720	Vehicle Replacement				1	->		-	_			20	20	20	20	20	20	20	20	20
721	Street Naming			10	10	10	10	10	10											
	Abolition of Vat Exemption			17	17	17	17	17	17											
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 | | quipment & Safety Surface Renewal | part Planning Enforcement Monitoring Ufficer | part Electronic Document imaging | | of Additional Planning Delivery Grant | Operating Scheme | on of Almond Street Env Improvements
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		BUDGET		MT	Р					FORECAST			
FINANCIAL SUMMARY	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2006/7 BUDGET/MTP before savings	19,331	20,706	22,610	24,999	26,858	27,820	28,999	30,160	31,324	32,539	33,727	35,085	36,446
Interest and Borrowing Variations	1	-337	-199	-42	53	63	105	87	63	50	48	40	24
MTP Variations **	-275	765	815	718	796	930	883	953	938	972	1,053	879	834
Technical	-142	-129	-1	129	66	31	-40	30	15	49	130	-44	-89
Revised Timing	-601	-168	-46	-173	-158	-116	-105	-105	-105	-105	-105	-105	-105
Revised Timing with Extra Cost	-9	-108	-158	-94	-7	12	12	12	12	12	12	12	12
New Unavoidable	262	747	508	556	545	568	567	567	567	567	567	567	567
New 2011/12						109	119	119	119	119	119	119	119
New Urgent	10	167	159	171	171	174	176	176	176	176	176	176	176
Latest Variations	205	256	353	129	179	152	154	154	154	154	154	154	154
Other Variations	-342	0	0	0	0	0	0	0	0	0	0	0	0
Revised Total before savings	18,715	21,134	23,226	25,675	27,707	28,813	29,987	31,200	32,325	33,561	34,828	36,004	37,304
2006/07 Total Savings Required	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5, <mark>696</mark>
Extra Savings Required	0	-100	-286	-421	-641	-861	-1,081	-1,301	-1,076	-792	-742	-804	-872
Revised Savings Total	-1,026	-1,673	-2,443	-3,213	-3,983	-4,753	-5,523	-6,293	<mark>-6,568</mark>	-6,568	<mark>-6,568</mark>	<mark>-6,568</mark>	-6,568
NEW FORECAST	17,689	19,461	20,783	22,462	23,724	24,060	24,464	24,907	25,757	26,993	28,260	29,436	30,736
% increase	14.1%	10.0%	6.8%	8.1%	5.6%	1.4%	1.7%	1.8%	3.4%	4.8%	4.7%	4.2%	4.4%
Use of revenue reserves	910	1,491	1,915	2,650	2,921	2,216	1,528	825	471	442	381	164	0
Budget Requirement	16,779	17,970	18,868	19,812	20,803	21,844	22,936	24,082	25,286	26,551	27,879	29,272	30,736
% increase	9.8%	7.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
FUNDING													
Government Support	-10,892	-11,650	-12,162	-12,684	-13,033	-13,391	-13,759	-14,138	-14,526	-14,926	-15,336	-15,758	-16,192
Collection Fund Deficit	74	-7	0	0	0	0	0	0	0	0	0	0	0
Council Tax	-5,961	-6,313	-6,706	-7,128	-7,770	-8,452	-9,177	-9,945	-10,760	-11,624	-12,542	-13,514	-14,545
COUNCIL TAX LEVEL	£104.69	£109.91	£116.18	£122.88	£133.28	£144.26	£155.84	£168.05	£180.91	£194.48	£208.79	£223.85	£239.72
% increase	5.0%	5.0%	5.7%	5.8%	8.5%	8.2%	8.0%	7.8%	7.7%	7.5%	7.4%	7.2%	7.1%
Remaining revenue reserves EOY	17,290	15,799	13,884	11,234	8,313	6,097	4,569	3,744	3,273	2,831	2,450	2,286	2,286
Remaining capital reserves EOY	29,294	15,542	0	0	0	0	0	0	0	0	0	0	0
Interest included in net budget	-2,936	-2,587	-1,634	-950	-820	-689	-592	-530	-500	-482	-467	-459	-461

** Excluding the two items included in the savings list

ANNEX D1

	2006/	2007/	2008/	2009/	2010/	2011/	2012/	2013/	2014/	2015/	2016/	2017/	2018/
SAVINGS SUMMARY	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
TARGETS													
Last Year's Target	-1,026	-1,573	-2,157	-2,792	-3,342	-3,892	-4,442	-4,992	-5,492	-5,776	-5,826	-5,764	-5,696
Additional Savings Identified in December	0	-100	-250	-350	-450	-550	-650	-725	-780	-780	-780	-780	-780
Additional Savings Identified now			-36	-71	-191	-311	-431	-576	-296	-12	36	-24	-92
New Savings Target	-1,026	-1,673	-2,443	-3,213	-3,983	-4,753	-5,523	-6,293	-6,568	-6,568	-6,568	-6,568	-6,568
IDENTIFIED													
Included in 2006/07 Budget	-452	-450	-448	-446	-444	-459	-459	-459	-459	-459	-459	-459	-459
Detailed in Annex A	-531	-1,086	-1,352	-1,398	-1,344	-1,485	-1,485	-1,485	-1,344	-1,485	-1,485	-1,485	-1,344
Assumed level of general underspendings	-300	-150	-100	-50	-50	-50							
Total Identified	-1,283	-1,686	-1,900	-1,894	-1,838	-1,994	-1,944	-1,944	-1,803	-1,944	-1,944	-1,944	-1,803
Savings still to be Identified			-543	-1,319	-2,145	-2,759	-3,579	-4,349	-4,765	-4,624	-4,624	-4,624	-4,765
Surplus savings	257	13											

	2006		ANNEX E 2007/08
Service Budgets	Original	Forecast	Budget
Environmental Services	£000	£000	£000
Refuse Collection	3.683	3.638	3,521
Recvcling	872	663	595
Drainage & Sewers	589	550	595
Public Conveniences Environmental Health	278 1.816	295 1.772	306 1,930
Closed Churchyards	31	36	1,930
Street Cleaning & Litter	1.390	1,373	1,413
	8,659	8,326	8,384
Planning	£000	£000	£000
Development Control	1,152	1,384	1,227
Building Control	255	254	291
Planning Policy & Conservation	1,210	1,317	1,310
Markets Economic Development	-69 300	-41 287	-68 -550
Tourism	436	450	441
Planning Delivery Grant	163	-657	7
	3,448	2,993	2,658
Community Services	£000	£000	£000
Corporate Events	220	178	213
Countryside	540	602	559
Community Initiatives	842	772	829
Parks Leisure Policy	1,618 405	1,560 377	1,559 427
Leisure Centres	3,269	3,527	3,637
	6,894	7,016	7,226
			0000
Community Safety	£000	£000	£000
Community Safety	<u>1,185</u> 1,185	1,091 1.091	924 924
	.,	.,	•= ·
Housing Services	£000	£000	£000
Housing Services	643	713	672
Private Housing Support Homelessness	3,216 614	2,669 488	3,607 679
Housing Benefits	759	752	935
	5,232	4,622	5,893
Highways & Transportation	£000	£000	£000
Transportation	1,033	725	987
Public Transport	618	853	987 824
Highways Services	74	90	90
Car Parks	17	-97	-185
Environmental Improvements	<u>639</u> 2,380	<u>667</u> 2,239	386 2,103
L	2,000	2,233	2,103
Corporate Services	£000	£000	£000
Local Taxation & Benefits	1,061	960	1,107
Corporate Management	2,334	2,001	2,238
Democratic Representation Central Services	1,145 237	1,086 442	1,141 442
	4,777	4,488	4,928
Other Expenditure	£000	000£	£000
Contingency Other Expenditure	-693 -10,790	-2 -10,149	-686 -9,382
Investment Interest	-2,786	-2,936	-2,587
	-14,268	-13,087	-12,655

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Comise Dudate	20	006/07	2007/08
Service Budgets	Original	Forecast	Budget

Environmental Services		£000	£000	£000
Refuse Collection	Domestic Refuse	3.677	3.626	3,498
	Refuse Policv	20	13	14
	Trade Refuse	-14	-1	10
	0	3,683	3,638	3,521
Recvcling	Green Waste Recycling Kerbside Collections	80 612	52 584	82 536
	Recycling Policy	156	56	530
	Recycling Sites	25	-29	-28
		872	663	595
Drainage & Sewers	Environmental Emergencies	0	0	0
	Internal Drainage Boards	324	300	332
	Nightsoil Collection	11	10	10
	Watercourses	254 589	<u>240</u> 550	<u> </u>
Public Conveniences	Public Conveniences	278	295	306
Public Conveniences	Public Conveniences	278	295 295	306
Environmental Health	Air Quality	84	104	103
	Animal Welfare	131	121	141
	Burials Under Health Acts	0	0	0
	Caravans And Camping	5	5	6
	Contaminated Land	151	170	179
	Eh Health & Safety	199	202	215
	Enerov Efficiencv Environmental Health General	136 12	87 12	96 13
	Food Safety	436	427	487
	Health Promotion	93	45	41
	Nuisances	274	293	311
	Pest Control	97	105	106
	Private Sector Housing	178	183	214
	Travellers	<u> </u>	17 1,772	18 1, 930
Closed Churchvards	Closed Churchyards	31	36	22
	Closed Charcingalas	31	36	22
Street Cleaning & Litter	Abandoned Vehicles	80	70	74
	Chewing Gum Removal	17	17	17
	Fly Poster/Graffiti Removal	65	63	66
	Litter Control	92	83	89
	Street Cleansing Operations	1.094	1.107	1,132
	Street Cleansing Policv Weed Control	11 31	12 21	13 23
		1,390	1,373	1,413
		8,659	8,326	8,384
		0,000	0,320	0,304
Planning		£000	£000	
Planning Development Control	Dc Advice	£000	£000	£000
Planning Development Control	Dc Advice Dc Application Processing	£000 410		£000 444
	Dc Advice Dc Application Processing Dc Enforcement	£000	£000 516	£000 444 509
	Dc Application Processing	£000 410 460 207 75	£000 516 573 244 51	£000 444 509 219 54
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel	£000 410 460 207 75 1,152	£000 516 573 244 51 1,384	£000 444 509 219 54 1,227
	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review	£000 410 460 207 75 1,152 0	£000 516 573 244 51 1,384 0	£000 444 509 219 54 1,227 0
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement	£000 410 460 207 75 1,152 0 220	£000 516 573 244 51 1,384 0 233	£000 444 509 219 54 1,227 0 244
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications	£000 410 460 207 75 1,152 0 220 35	£000 516 573 244 51 1,384 0 233 13	£000 444 509 219 54 1,227 0 244 38
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement	£000 410 460 207 75 1,152 0 220	£000 516 573 244 51 1,384 0 233	£000 444 509 219 54 1,227 0 244 38 8
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates	£000 410 460 207 75 1,152 0 220 35 0	£000 516 573 244 51 1,384 0 233 13 8	£000 444 509 219 54 1,227 0 244 38 8 0
Development Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates	£000 410 460 207 75 1,152 0 220 35 0 1	£000 516 573 244 51 1,384 0 233 13 8 0	£000 444 509 219 54 1,227 0 244 38 8 0 291
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 3	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0	£000 444 509 219 54 1,227 0 244 38 8 0 291 2 2 0
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252	£000 444 509 219 54 1,227 0 244 38 8 0 291 2 2 0 205
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0	£000 444 509 219 54 1,227 00 244 38 80 00 291 205 00
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526	£000 444 509 219 54 1,227 00 244 38 8 00 291 20 5 00 205 00 617
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0	£000 444 509 219 54 1,227 0 244 38 8 0 291 2 205 0 0 205 0 0 617 228
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Projects/Implement	£000 410 460 207 75 1,152 0 220 35 0 1 255 3 286 2 494 168	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268	£000 444 509 219 54 1,227 0 244 38 8 0 291 205 205 0 0 617 228 0 0
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversitv Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Proiects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13	£000 516 573 244 51 1,384 0 233 13 8 0 233 13 8 0 254 7 0 254 7 0 252 0 526 268 0 526 268 0 61 30	£000 444 509 219 54 1,227 0 244 38 8 0 291 205 0 0 205 0 0 7 228 0 0 57 228
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Projects/Implement St Neots Cap Scheme Strategic & Regional Planning	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 61 30 175	£000 444 509 54 1,227 0 244 38 8 0 291 2 0 205 0 0 205 0 0 7 228 0 0 57 228 0 0 57 23 178
Development Control Building Control Planning Policy & Conservation	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversitv Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Projects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance Trees	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 3 286 2 494 168 0 86 13 155 1,210	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 61 30 175 1,317	£000 444 509 219 54 1,227 0 244 38 8 8 0 291 205 0 0 205 0 0 0 57 228 0 0 57 23 178 1,310
Development Control Building Control	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Proiects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance Trees Farmers Markets	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155 1,210 3	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 526 268 0 175 1,317	£000 444 509 219 54 1,227 0 244 38 8 8 8 0 291 2 0 205 0 617 228 0 0 57 23 178 1,310 3
Development Control Building Control Planning Policy & Conservation	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Proiects/Implement St Neots Cap Scheme Stratedic & Regional Planning Suppl Planning Guidance Trees Farmers Markets Huntingdon Market	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155 1,210 3 -27	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 526 268 0 175 1,317 -5 -26	£000 444 509 219 54 1,227 0 244 38 8 0 291 2 2 0 0 205 0 0 617 228 0 0 57 23 178 1,310
Development Control Building Control Planning Policy & Conservation	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Regs Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Proiects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance Trees Farmers Markets	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155 1,210 3	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 526 268 0 175 1,317	£000 444 509 219 54 1,227 00 244 38 8 0 291 22 00 205 0 0 617 228 00 617 228 00 57 23 178 1,310
Development Control Building Control Planning Policy & Conservation	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Projects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance Trees Farmers Markets Huntingdon Market Markets Management	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155 1,210 3 -27 48	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 526 268 0 526 268 0 175 1,317 -5 -26 83	£000 444 509 219 54 1,227 0 244 38 8 0 291 205 0 205 0 617 228 0 0 617 228 0 0 57 23 178 1,310
Development Control Building Control Planning Policy & Conservation	Dc Application Processing Dc Enforcement Dev Control Panel Bc Best Value Review Bc Promotion & Enforcement B Reas Applications Defence Estates Sustainable Construction Biodiversity Action Plan Cambs Historic Churches Trust Conservation & Listed Build Kimbolton Small Works Local Plan Planning Projects/Implement St Neots Cap Scheme Strategic & Regional Planning Suppl Planning Guidance Trees Farmers Markets Huntingdon Market Markets Management Ramsey Market	£000 410 460 207 75 1,152 0 220 35 0 1 255 2 3 286 2 494 168 0 86 13 155 1,210 3 -27 48 -2	£000 516 573 244 51 1,384 0 233 13 8 0 254 7 0 252 0 526 268 0 526 268 0 526 268 0 51 1,317 -5 -26 83 -1	£000 444 509 219 54 1,227 0 244 38 8 0 291 22 0 0 617 228 0 617 228 0 0 617 23 1,310 3 -27 59 -1

		2006/07		2007/08
Service Budgets		Original	Forecast	Budget
	St Neots Market	0	0	0
Foonamia Davalanment	Ducinese & Enterprise Support	-69	-41	-68
Economic Development	Business & Enterprise Support Commercial Properties	193 -122	229 -5	253 -165
	Estates Management	45	42	46
	Industrial Properties Miscellaneous Properties	-143 -546	-175 -196	-353 -642
	N N D R Discretionary Relief	34	39	40
	Town Centre Management	840	354	271
Tourism	Tourism District Promotion	300 340	287 363	-550 396
Tourism	Tourism Information Centres	97	86	45
		436	450	441
Planning Delivery Grant	Planning Delivery Grant Planning Grant Unallocated	-311 474	-657 0	-211 219
	Flatining Grant Unanocated	163	-657	<u>219</u> 7
		3,448	2,993	2,658
Community Services		£000	£000	£000
Corporate Events	Leisure Grants Priory Centre	196 24	155 23	194 19
	Filory Centre	24	178	213
Countryside	Barford Road Pocket Park	4	5	6
	Conevgear Park	1	43	4
	Countryside Management Hinchingbrooke Country Park	163 231	158 250	160 249
	Holt Island	2	2	2
	Ouse Vallev Wav Paxton Pits	2 107	2 112	2
	Paxton Pits R&R Fund	2	2	105 2
	Spring Common	27	27	29
		540	602	559
Community Initiatives	Com Initiatives - Housing Com Initiatives - Leisure	83 75	82 75	87 80
	Community Strategy	34	55	45
	Equal Opportunities Health For Huntingdonshire	31 33	45 37	44 34
	Health For Hunt Yaxley	1	1	1
	Hunts Learning Partnership	1	8	7
	Local Agenda 21 Miscellaneous Grants	28 287	32 288	103 281
	Oxmoor Action Plan	168	50	46
	Social Inclusion Group	4	0	0
	St Barnabus Ict Proiect Yaxley Community Project	-0 96	0 100	0 102
		842	772	829
Parks	Highways Amenities	43	31	46
	Parks Contracts Parks Management	876 639	-16 1,482	-31 1,484
	Pavillions	45	52	54
	Unallocated Land Survey	16	11	7
Leisure Policy	Arts Development	1,618 195	1,560 177	1,559 209
	Leisure Development	200	187	203
	Policy And Strategic Mat	10	13	14
Leisure Centres	Huntingdon Leisure Centre	405 687	377 759	427 742
	Leisure Centres Overall	38	38	39
	Ramsev Leisure Centre	507	519	540
	Sawtry Leisure Centre St Ivo Leisure Centre	470 901	517 988	505 935
	St Neots Leisure Centre	665	707	877
		3,269	3,527	3,637
		6,894	7,016	7,226
Community Safety		£000	£000	£000
Community Safety	ССТV	715	699	743
	Community Safety	469	392	182
		1,185	1,091	924
		1,185	1,091	924
Housing Services		£000	£000	£000
Housing Services	Common Housing Register	12	9	2000
	Contributions To H R A	26	19	20

		2006/07		2007/08	
Service Budgets		Original Forecast		Budget	
	Housing Advances	10	13	10	
	Housing Advice	111	163	146	
	Housing Developments Housing Strategy	15 183	10 151	11 136	
	Mobile Home Park	28	127	39	
	Publicising Housing Services Waiting List	6 252	6	6	
		<u> </u>	216 713	282 672	
Private Housing Support	Home Improvement Agency	82	69	80	
	Housing Associations	2,058	1,486	2,225	
	Housing Surveys Renovation/Improvement Grants	32 1,044	49 1,065	25 1,277	
		3,216	2,669	3,607	
Homelessness	Homelessness Management	383	232	404	
	Homeless Young Persons Advisor Hostel Support	3 69	1 94	1 97	
	Invest To Save Schemes	10	0	10	
	Priority Needs Scheme	24	24	67	
	Rental Deposit Scheme Supporting People Scheme	53 25	71 0	56 0	
	Temp Accommodation - B&B	47	66	43	
		614	488	679	
Housing Benefits	Housing Benefits Admin Rent Allowance Local Scheme	533 23	445 21	579 22	
	Rent Allowance National Scheme	38	105	169	
	Temporary Accomodation Support	165	180	166	
		759	752	935	
		5,232	4,622	5,893	
Highways & Transportation		£000	£000	£000	
Transportation Strategy	Accessibility Improvements	29	28	25	
	Cycle Routes	44	41	23	
	Cvcle Shelters Environmental Management	14 24	12 39	11 25	
	Transportation Developments	727	460	729	
	Transportation Grants Transportation Strategy	85 109	86 60	88	
		1,033	725	<u>85</u> 987	
Public Transport	Bus Shelters	44	47	50	
	Concessionary Fares	481	677	686	
	Huntingdon Bus Station Rail Passes	56 5	92 5	57 5	
	St Ives Bus Station	32	32	26	
		618	853	824	
Highways Services	Highwavs Cvclic Mtce Highwavs Management	1 73	0 90	0 90	
	nighways Management	74	90	90	
Car Parks	Car Park Management	-230	-272	-355	
	Car Park Policy	247	175	170	
Environmental Improvements	Env Imps Feasibilty Studies	17 14	-97 16	-185 16	
	Env Imps Management	46	53	53	
	Environmental Imps Renewals	16	16	17	
	Gazebo R&R Godmanchester Env Improvements	1 7	1 7	1 3	
	Huntingdon Env Improvements	200	200	87	
	Other Schemes	4	4	2	
	Ramsev Env Improvements Small Scale Env Improvements	24 175	16 203	10 124	
	Somersham Env Improvements	4	4	2	
	St lves Env Improvements	59	59	27	
	St Neots Caps Town St Neots Env Improvements	0 88	-0 88	-0 45	
		639	667	386	
		2,380	2,239	2,103	
Corporate Services		£000	£000	£000	
Local Taxation & Benefits	Council Tax	943	833	926	
	Council Tax Benefits	134	122	158	
	N N D R Administration	<u>-16</u> 1,061	<u> </u>	<u>24</u> 1,107	
Corporate Management	Bank Charges	58	43	56	
	Customer First	331	255	241	
	External Audit Information & Promotion	113 545	123 486	119 527	
	monnation a Fromotion	0-0	400	521	

		2006/07		2007/08	
Service Budgets		Original	Forecast	Budget	
	Local Council Support	19	21	2	
	Pensions	228	230	24	
	Performance Management	211	97	20	
	Policy And Strategy	732	680	74	
	Public Accountability	62	46	4	
	System & Asset Management	45	29	3	
	Unallocated Central Overheads	-8	-8	-	
		2,334	2,001	2,23	
Democratic Representation	Civic & Ceremonial	14	14	1	
	Corporate Committees	275	270	28	
	Corporate Subscriptions	29	29	3	
	Member Allowances & Support	809	759	79	
	Twinning	19	14	1	
		1,145	1,086	1,14	
Central Services	Elections	342	361	37	
	Emergency Planning	94	105	10	
	Land Charges	-310	-168	-18	
	Licences	111	145	15	
		237	442	44	
		4,777	4,488	4,92	
Other Expenditure		£000	£000	£00	
Contingency	Efficiency Savings Contingency	-654	-6	-13	
Contingency	General Contingency	140	140	14	
	Other Contingencies	-179	-136	-68	
		-693	-2	-68	
Other Expenditure	Capital Charges Reversed	-10.266	-8.873	-8.26	
	Commutation Transfer	-280	-280	-17	
	Pensions Liabilities Reversed	-537	-1.124	-1,14	
	V A T Partial Exemption	293	128	20	
		-10,790	-10,149	-9,38	
Investment Interest	Interest Paid	82	164	8	
	Interest Received	-2,868	-3,100	-2,67	
		-2,786	-2,936	-2,58	
		-14,268	-13.087	-12,65	

RESERVES AND THE ROBUSTNESS OF THE 2007/08 BUDGET

The Local Government Act 2003 requires me, as the Council's Chief Financial Officer, to report on the robustness of the 2007/08 budget and the adequacy of reserves when you consider it and the consequent Council Tax.

Robustness

The Council has tended in recent years to underspend its budget. This demonstrates that it has budgeted prudently and that managers have taken a mature approach to budgetary control rather than to simply spend any spare sums on low priority items. There is consistent and effective application of financial controls and thus a sound base for setting future budgets. The process for compiling this budget included an efficiency savings/budget reductions exercise involving all Heads of Service and I believe this has resulted in a tighter but realistic budget proposal for each service grouping.

The 2007/08 budget has been prepared using the budget for 2006/07 as a base, and amending it for known changes, particularly:

- Inflation, including pension contributions and electricity which are in excess of general inflation
- Potential pay rises
- The impact of MTP schemes
- Forecast interest rates, which have a significant impact on our investment income

There will always be some items that emerge after the budget has been prepared. These are normally met by compensating savings elsewhere in the budget, the use of the contingency (\pounds 132k) or, if necessary, the use of revenue reserves.

The most significant potential risks to the budget are:

- higher inflation than anticipated
- lower interest rates
- an emergency (e.g. flooding)

A ½% increase in general and pay inflation, **assuming no compensating increase in fees and charges was possible**, would result in a net cost of approximately £160k.

A ½% reduction in interest rates would result in lost income of approximately £220k but higher inflation is more likely to result in higher rather than lower interest rates.

Certain types of eventuality are mitigated in other ways. Many significant risks are insured against, so losses are limited to the excesses payable. The Government's Bellwin Scheme meets a large proportion, over a threshold, of the costs of any significant peacetime emergencies (e.g. severe flooding).

Revenue Reserves

These are estimated to be \pounds 15.8m at April 2007 and \pounds 13.9m at March 2008. This is very significantly above what would be considered a safe minimum level, which would be nearer \pounds 2m.

The budget provides for the draw down of £1.5M of revenue reserves in 2007/8. The financial plan anticipates further draw downs in the following years. Whilst all

necessary savings have been identified to achieve the budget for 2007/8 the financial plans for subsequent years requires further savings to be identified. I believe this to be a reasonable approach at this time.

Conclusion

Considering all these factors, I believe that the combination of a robust budget process and significant reserves should give Members no concerns over the Council's budget and financial position for 2007/08.

Terry Parker Director of Commerce and Technology

SENSITIVITY

The financial forecast model has been used to demonstrate the impact that variations in investment rates, borrowing rates and increases in pay will have in specific years.

	Extra cost in year:	
	2011/12	2018/19
	£000	£000
0.5% extra pay award cumulative from	770	1,860
2007/08 assuming none recoverable.		
0.5% increase in staff efficiency cumulative	-770	-1,860
from 2007/08assuming this can be translated		
into reduced staffing levels.		
0.5% higher investment returns in year	-40	-20
0.5% higher borrowing costs in year	90	180

Inflation, other than pay, is fairly neutral as long as fees and charges are increased in line with it. If pay awards increase by more than forecast then efficiency improvements would be needed to reduce the impact.

The impact of investment rates has significantly diminished by 2011/12 as reserves have been significantly reduced by meeting revenue deficits and funding capital projects.

The impact of higher borrowing rates is much less significant than pay but is growing.

Other Risks

The MTP includes additional costs of £185k in 2007/08 to cover the costs of the new Concessionary Fares scheme that was introduced in 2006/07 and then extended beyond the statutory minimum to allow free journeys within the County area. From April 2008 the statutory requirement will be changed to include such journeys. It is not yet clear whether it will become a national scheme at that point or remain with Local Authorities. If it stays then it is expected that additional Government Support will be provided. There is clearly a chance that the existing budget will be inadequate even with additional Government funding to supplement it.

The Government's next Comprehensive Spending Review will be published in the summer and will result in indicative three year grant settlements starting with 2008/09. This could have a significant impact.

It has been assumed that capping will continue to allow 5% increases in budget requirement. If this limit were to be reduced significant additional savings would be required.

Inflation on Capital Schemes of 2.5% per year has been included in total within the plan and will be allocated to individual schemes once the budget is approved. There have been examples of high tender prices on specific schemes but there is little objective data on which to base a higher inflation allocation or even to estimate a suitable contingency sum so no additional provision has been included. The Pathfinder House figures are predominantly fixed prices.

There is no provision for any demographic growth in services. Pressures will emerge due to additional housing which will particularly affect refuse/recycling collection but there is currently an exercise underway to identify savings in this area. Pressures may also emerge on other services due to increased life expectancy.

Most budgets are based on 97.5% of salary due to the expectation of savings from staff turnover. If turnover falls financial pressures will emerge.

Provision for performance pay is 1% in 2007/08 and 2008/09 and 0% thereafter. This reflects the increased proportion of staff at or approaching the top of their grade that will no longer be eligible for these increases and the likelihood of additional savings when turnover takes place.

Leisure Centre income is approaching £5M per year and certain facilities are in direct competition with the private sector. If income was lost it would be difficult to reduce expenditure by an equivalent sum in the short term.